

20-1687  
70-3973/7

10 AUG 1970

MEMORANDUM FOR: General Counsel

SUBJECT : Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, a copy of which is attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

4. After I return from leave, it may be appropriate to assemble our thoughts collectively and assess what these changes, if implemented, may portend for CIA/Defense relationships.

*L. K. White*

L. K. White  
Executive Director-Comptroller

Attachment (1)

O/PPB/ [ ] /hg 10 Aug 70

Distribution:

Orig & 1 - Addressee  
1 - ExDir  
① - ER

1 - PPB Subj  
1 - PPB Reading  
1 - Chrono

SECRET

*Sept Surprise*

SECRET

70-1686-  
70 3973/6

10 AUG 1970

MEMORANDUM FOR: Inspector General

SUBJECT : Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, a copy of which is attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

4. After I return from leave, it may be appropriate to assemble our thoughts collectively and assess what these changes, if implemented, may portend for CIA/Defense relationships.

(s) L. K. White

L. K. White

Executive Director - Comptroller

Attachment (1)

O/PPB/[ ]/hg 10 Aug 70

Distribution:

Orig &amp; 1 - Addressee

1 - ExDir

① - ER

1 - PPB Subj

1 - PPB Reading

Approved For Release 2003/08/13 : CIA-RDP86B00269R000600070004-4

SECRET

07 AUG 1970  
A  
01 AUG

~~SECRET~~

70-1682

70-39735

10 AUG 1970

MEMORANDUM FOR: Deputy Director for Plans

SUBJECT: Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. The Plans Directorate, of course, has multiple points of interface with the Pentagon and thus Chapter I, which proposed major reorganizational steps, will be of interest. The analysis and conclusions with respect to Defense R&D problems in Chapter II will also be pertinent. I am sending you three copies of the report with the thought that [redacted] and TSD will want to look closely at the foregoing sections, with further distribution at your discretion. 25X1

4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

5. At some occasion in the near future (e.g., a Deputies Meeting), it may be appropriate to assemble our thoughts collectively and assess what these proposed changes may portend for CIA/Defense relationships.

/s/ L. K. White

L. K. White

Executive Director-Comptroller

Attachment (3)

O/PPB [redacted] /hg 10 Aug 70  
Distribution: Orig & 1 - Addressee

1 - ExDir

1 - PPB Subj

1 - PPB Reading

~~SECRET~~

70-1684  
10 AUG 1970  
70.3973/4

MEMORANDUM FOR: Deputy Director for Support

SUBJECT: Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. For the Support Directorate, Chapter II on Management of Materiel Resources has a good deal of interest to the Office of Logistics (e.g., the complexities of the ASPR structure). In Chapter V on Other Management Considerations, the Panel recommends combining telecommunication and ADP under an Assistant Secretary. At the end of this same chapter, the Panel makes a case that the proposed Assistant Secretary of Defense (Intelligence) should be given a strong hand in the physical security of the Pentagon. I am sending you copies of the report for the Offices of Logistics and Communications as well as one for your own office.

4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

5. At some occasion in the near future (e.g., a Deputies Meeting), it may be appropriate to assemble our thoughts collectively and assess what these proposed changes may portend for CIA/Defense relationships.

/s/ L. K. White

L. K. White

Executive Director-Comptroller

Attachment (3)

O/PPB [ ] /hg 10 Aug 70

Distribution: Orig & 1 - Addressee

1 - PPB Subj

Approved For Release 2003/08/13 : CIA-RDP86B00269R000600070004-4

① - ER

1 - Chrono

25X1

SECRET

70-1685

16 3973/2

10 AUG 1970

MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT : Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.
2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.
3. The Intelligence Directorate will have a particular interest in some of the ideas set forth in Chapter I on Organization -- for example, the call for a "Net Assessment Group" to weigh U.S. strengths and weaknesses against those of a potential enemy, the recommendation to combine the maps and charts business of the three services, etc.; In Chapter V on Other Management Considerations there is a discussion of the Pentagon's problems in managing external contract studies which is quite revealing. In this same chapter, the Defense Department's experiences in the ADP arena seem to echo some of our own. I am sending you three copies of the report with the thought that one should be sent to NPIC and one placed in the Library (if this has not already been done).
4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

/s/ L. K. White

**Attachment (3)**

O/PPB/[REDACTED]/hg 10 Aug 70

Orig & 1 - Addressee

1 - EnDlr

DER

1 - PPB Subj

1 - PPB Reading

## 1 - Chrono

THE UNIVERSITY OF CHICAGO

SECRET

70-1685  
Executive Registry  
70 3973/2

10 AUG 1970

MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT : Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. The Intelligence Directorate will have a particular interest in some of the ideas set forth in Chapter I on Organization -- for example, the call for a "Net Assessment Group" to weigh U.S. strengths and weaknesses against those of a potential enemy, the recommendation to combine the maps and charts business of the three services, etc. In Chapter V on Other Management Considerations there is a discussion of the Pentagon's problems in managing external contract studies which is quite revealing. In this same chapter, the Defense Department's experiences in the ADP arena seem to echo some of our own. I am sending you three copies of the report with the thought that one should be sent to NPIC and one placed in the Library (if this has not already been done).

4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

SECRET

**SECRET**

Exec  
10-5/23/77

30 July 1970

**MEMORANDUM FOR: Acting Director of Planning, Programming,  
and Budgeting**

**SUBJECT : Blue-ribbon Defense Panel Report**

1. The Director has forwarded the attached report to John Bross and me for whatever analysis may be required for Agency interface with the Department of Defense. As an initial step in this direction, I should like you and your staff to take a rather prompt look at the report and to recommend who else in the Agency should receive the full report or sections of it, keeping in mind the need to develop an Agency position on how its recommendations may impact on the Agency and the way it does business.

2. Please let me have your advice by no later than 6 August.

(S) L. K. White

**L. K. White**  
**Executive Director-Comptroller**

**Attachments**

O/ExDir:BE:jrf

Distribution:

0 - Adse w/2 copies of subject report

1 - ER

1 - ExDir

(S)

(

Exec

**SECRET**